

**BOARD STRUCTURES, LIBERAL COUNTRIES AND DEVELOPED  
MARKET ECONOMIES. DO THEY MATTER IN ENVIRONMENTAL  
REPORTING?: AN INTERNATIONAL OUTLOOK**

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# **BOARD STRUCTURES, LIBERAL COUNTRIES AND DEVELOPED MARKET ECONOMIES. DO THEY MATTER IN ENVIRONMENTAL REPORTING?: AN INTERNATIONAL OUTLOOK**

## **Abstract**

Preceding empirical evidence has shown the effect of most corporate governance mechanisms on CSR and environmental disclosure. However, there is scant empirical evidence based on examining the influence of liberal countries, developed market economies and board structures on environmental disclosure. Thus, this research aims at exploring how liberal and developed countries and board structures affect environmental reporting. We hypothesise that there is a linear and positive association between firms located in countries with liberal and developed market economies and environmental reporting. Moreover, we also hypothesise that one-tier board structures affect negatively environmental disclosure. Focusing on 13,100 firms from 2005 to 2015 domiciled in 39 different countries, we find that firms located in liberal and developed economies are more likely to disclose environmental information, while one-tier boards have a negative effect on it.

**Keywords:** Environmental disclosure, varieties of capitalism, developed countries, one-tier boards, two-tier boards

## **1. Introduction**

There is a growing concern in society about the commitment of businesses toward environmental issues (Mårtensson and Westerberg, 2016). As a result, companies are more engaged with corporate sustainability reporting practices (Gray *et al.*, 1995), tending particularly to disclose more social and environmental information to their stakeholders. According to Azzone *et al.* (1997), the environmental report shows the extent to which the company's products impact on the environment, its engagement with stakeholders and the relevance of the strategic environmental management of the firm. Among the reasons why companies disclose environmental information, there are several. For Deegan and Samkin (2006), one of the reasons is to show the responsibility of the company in environmental issues toward the society and to respond to stakeholders' expectations. For Vanhamme and Grobbsen (2009), the most important is to protect the reputation and identity of the company engaging with interested parties through what others have described as a form of moral discourse. Another reason for companies to disclose environmental information is to improve their image.

Most of past research based on the environmental field has focused on analysing business characteristics affecting environmental disclosure such as size, leverage or profitability that affect environmental disclosure (Rizwan and Ali, 2013, Eleftheriadis and Anagnostopoulou, 2015). Other scholars have explored the impact of environmental reporting on corporate performance (Hassan and Romilly, *in press*) or the quality of environmental disclosure (Iatridis, 2013). However, other issues related to the institutional environment, the economic development and the geographic area have received less attention by researchers and, therefore, their effect on environmental reporting merits a deeper analysis. Thus, the aim of our research focuses on examining how countries located in liberal and developed market economies and board structures impact on environmental disclosure.

Regarding a liberal market economy, it is placed within the framework of varieties of capitalism (Hall and Soskice, 2001), which considers companies as the core of analysis and it is an appropriate framework to explore the differences among countries at a company level in environmental matters. In relation to developed countries, there is still a great controversy about their influence on environmental disclosure by companies in comparison to developing countries. In the case of board structures, there is also debate on whether the presence of a one-tier or two-tier board increases the environmental competences of the different directors in order to improve environmental disclosure by companies.

According to above arguments, there are different theories underlying the disclosure of environmental information, particularly institutional and stakeholder theory. The institutional theory tries to explain why companies evolve and behave in a particular way (Hall, 1996). In this regard, Scott (1995) posits that institutions are management processes based on rules that transcend companies and characterise their social behaviour. In this context, institutions will help understand corporate environmental reporting not only as a voluntary discourse, but also as a requirement imposed by the business environment. On the other hand, stakeholder theory recognises that in addition to creditors and shareholders, there are other players who are interested in knowing the environmental performance of companies and, therefore, they demand information on the environmental impact of their activities. Thus, to the extent that companies recognise the legitimacy of their stakeholders, they tend to voluntarily report their environmental information to meet their requests (Deegan, 2002).

This study contributes to prior literature focused on environmental disclosure in several ways. Firstly, this study is based on 39 countries, which allows us to analyse the importance of separating them between liberal and developed market economies and of exploring their impact on environmental reporting. Secondly, although past research mostly focuses on greenhouse gas emissions (Hassan and Romilly, in press), climate change (Eleftheriadis and Anagnostopoulou, 2015) or carbon disclosure (Calza *et al.*, 2017), this research also takes into account other environmental factors in the environmental disclosure measures such as renewable clean energy products, policy energy efficiency or environment management training, among others, which gives a comprehensive view of how businesses manage the disclosure of environmental issues in the countries analysed. Thirdly, we have tried to answer the following questions: a) What is the association between companies domiciled in countries operating in liberal market economies and environmental disclosure?, b) What is the relationship between firms domiciled in countries operating in developed market economies and environmental reporting? and c) What is the effect of board structures on environmental disclosure?.

The results show that liberal and developed market economies have a positive impact on environmental disclosure, while board structure affects negatively. We argue that the country origin is a relevant factor in the disclosure of environmental information companies (Gray *et al.*, 1995; Reverte, 2009). Moreover, board structure has a negative effect on environmental disclosure when there is a one-tier system, since this structure does not guarantee board independence and, therefore, it does not engage with stakeholders' needs such as environmental disclosure.

The rest of the paper is structured as follows. The next section provides the theoretical background and hypotheses. The third section describes the methodology of the study, the sample and the variables. The fourth section presents the findings of the study and, finally, the fifth section contains a summary of the findings, draws conclusions, and provides limitations and future lines of research.

## **2. Theoretical framework and hypotheses**

The existence of a unique theoretical framework to explain the determinants of corporate environmental disclosure is still difficult to achieve (Gray et al., 1995). Authors such as Cormier and Gordon (2001) argue that the association between the political, social and institutional context and environmental disclosure are theoretically supported by socio-political theories. Among social-political theories, the institutional and stakeholder approaches are considered of the most relevant. Precisely, we focus on institutional and stakeholder theories to explore how liberal economies, developed market economies and board structures affect environmental reporting. These theories have also been used by Dögl and Behnam (2015) in the corporate environmental responsibility's context.

Institutional theory posits an explanation of why companies evolve and behave in a particular way (Hall, 1996). In this regard, Scott (1995) shows that institutions are steering processes focused on rules, which transcend companies and characterise their social behaviour. Institutional theory argues that companies operating in similar environments tend to adopt the same strategic behaviour and focus on the deeper aspects of social structures (DiMaggio and Powel, 1983, Claessens and Fan, 2002). According to this theory, the structures that include routines, norms, schemes and rules are established as authorized guidelines for social behaviour (Ntim and Soobaroyen, 2013). Institutional approach also supports the idea that companies respond to the pressures of their stakeholders (e.g., demand for environmental disclosure) by imitating the practices of leading companies in their industry with the aim of gaining legitimacy (Aerts et al., 2006). In this context, institutions help understand corporate environmental reporting not only as a voluntary discourse, but also as a requirement imposed by the corporate environment.

This process is called isomorphism by DiMaggio and Powell (1983). Isomorphism refers to a process in which a company behaves similarly to another company by adopting the characteristics of the other organization (Rodrigues and Craig, 2007). The structures of the companies are influenced by their social and institutional environment and, therefore, the

companies that wish to survive use isomorphism by adapting to their external context (Meyer and Rowan, 1991). This is due to the fact the companies operating under the same institutional environment are pressured to behave in a similar way, which leads companies to be homogeneous within a particular context and, accordingly, these companies will adopt, for example, the same model of environmental disclosure. In this regard, Brammer et al. (2012) consider that institutional theory will be an appropriate framework for understanding and explaining how and why environmental issues assume different forms in different countries.

Stakeholder approach argues that companies should consider all stakeholders demands when environmental strategies are implemented because if stakeholders are disregarded, then, there is risk that they will withdraw their support to firms. Environmental disclosure is considered a relevant tool for mitigating stakeholders' pressure regarding environmental matters when there are not environmental regulations (Brammer and Pavelin, 2006). Thus, to the extent that firms recognise the legitimacy of their stakeholders, they tend to voluntarily report on environmental aspects to meet their needs (Deegan, 2002).

Stakeholders can be classified into two categories: external stakeholders, who are suppliers, creditors, agencies, customers, governments, among others; and internal stakeholders, who are managers, employees and shareholders (Mitroff, 1983; Ferrell *et al.*, 2009). The interaction between firms' managers and stakeholders is reciprocal (Wernerfelt, 1984) since stakeholders provide resources to firms, which allow them to survive, while that firms will satisfy stakeholders' interests and demands. In this regard, Roberts (1992) documents that environmental disclosure is considered as a part of the dialogue between firms and their stakeholders. The latter are interested in knowing the environmental performance of firms and, therefore, they will demand firms information on the environmental impact of their activities.

Drawing on institutional and stakeholder theories, we examine how countries located in liberal and developed market economies and board structures impact on environmental disclosure.

## **2.1. Liberal market economies**

According to Hall and Soskice (2001), the varieties of capitalism depend on the social agents and institutional contexts, which are result of political commitments, being the institutional theory the most widely used to analyse corporate environmental disclosure (Matten and Moon, 2008) in cross-country research. In this regard, Jackson and Apostolakou

(2010) based their research on institutional theory in order to explore the association between the varieties of capitalism and the context of corporate social and environmental reporting.

The varieties of capitalism are situated within the institutional theory, developed in the political economy to understand the institutional differences and similarities among the economies. According to the varieties of capitalism approach, firms are considered the core of the analysis, considering also what governments can and cannot achieve. Hence, this perspective is a suitable framework for examining the differences among countries at company level in environmental matters (Gjølberg, 2009, Hartmann and Uhlenbruck, 2015).

The main emphasis of scholars in this field focuses on the distinctive nature of the national institutional contexts where companies operate, in aspects such as the legal system and government, the financing sources and the education systems. They postulate that there is a coordinated market economy (CME) when companies interact to solve problems oriented to stakeholders, while liberal market economies (LME) occur when the shareholders and creditors prevail in front of other stakeholders. According to Kang and Moon (2012), CME are characterised by strong state dominance and influenced by the interests of organizations such as employers' associations and unions, whereas LME countries are characterised by strong market dominance and a strong notion of property rights.

Aguilera and Jackson (2003) also refer to LME and CME by indicating that LME is characterised by active capital markets, dispersed ownership, flexible labour market and weak cooperation link between businesses, in contrast to CME, which is characterised by capital markets with low activity, ownership concentration, rigid labour market, and strong inter-firm cooperation. According to the Anglo-Saxon corporate governance system, LME firms may adopt voluntarily policies and practices based on social and environmental issues (Khanna and Palepu, 2006) since the participation of stakeholders are not strongly institutionalised. Contrary to this, companies operating in CME may adopt many implicit forms of corporate social responsibility such as environmental issues, being stronger in the adoption of minimum standards of corporate social responsibility (Jackson and Apostolakou, 2010). In line with above arguments, Hummel *et al.* (2017) find that in LME there is relatively less regulation on corporate social responsibility practices such as environmental disclosure, but firms are more engaged with the disclosure of social and environmental information, while CME countries have more environmental regulations, but the reporting of social and environmental issues is limited. It can, therefore, be assumed that companies located in liberal market economies are more likely to disclose corporate social responsibility information such as environmental

matters than companies located in coordinated market economies. Therefore, we propose the following hypothesis:

***Hypothesis 1:** Firms domiciled in countries with liberal market economies are positively associated with environmental reporting.*

## **2.2. Developed countries**

Developing countries in comparison to developed countries may not disclose environmental information since society in these countries is, in general, less strict in the demand of this information and are less informed. Additionally, as Tsang (1998) evidences, the increase in the level of CSR disclosure in developing countries such as Singapore is due to the presence of several big multinationals firms from developed countries operating in these developing countries. Past literature focused on developing countries shows a decrease in environmental reporting (De Villers *et al.*, 2006) because the expectations over the time have changed (Lindblom, 1994). On the other hand, Yu et al. (in press) show that the disclosure of environmental information is high in countries where the level of economic development is high, due to higher levels of resources and greater awareness of social and environmental problems.

In this respect, Dögl and Behnam (2015) argue that in a study carried out by the Press Freedom Index 2011/12, several differences are found in environmental matters between Germany or the USA as developed countries compared to other less developed countries such as India, which occupies a Rank of 131 with respect to Germany with the position 16 and USA 47. This can be due to the fact that in these developed countries, stakeholders' firms are more sensitive to corporate environmental practices.

Preceding empirical research (Gnyawali, 1996; Husted, 2005) also supports the view that economic development is a relevant driver for increasing environmental disclosure. In this regard, Gnyawali (1996) finds that rich societies tend to demand firms more social and environmentally responsible performance because people in these societies are better informed. Yu et al. (in press) also report that in countries with a high level of economic development, namely, developed countries, firms are more likely to disclose environmental information. These authors argue that their findings were expected because as other scholars evidence (Gnyawali, 1996; Husted, 2005), low economic development contributes to the environmental degradation. According to stakeholder perspective, in developed market economies it is more likely to disclose environmental information since this information is more relevant for stakeholders to make relevant decisions related to social and financial



issues. Firms provide environmental and specific information, which is more sensible for stakeholders, but in addition, as Aldrugi and Abdo (2014) find, companies report environmental information because they have many other concerns, including reputation, legal requirements and public pressures. Thus, the hypothesis proposed is the following:

***Hypothesis 2:** Firms domiciled in countries with developed market economies are positively associated with environmental reporting.*

### **2.3. Board Structure**

There are two prevalent board structures, one-tier board or unitary model, and two-tier board or dual model (supervisory and management board are separated). One-tier boards are composed by both executive and non-executive directors and CEO duality is possible. In contrast, two-tier boards are characterised by independent management and supervisory boards (Choudhur, 2017) and CEO duality cannot take place. Supervisory boards are composed by non-executive or outside directors, whose functions are based on advising and monitoring management behaviour. On the other hand, management boards are integrated by executive directors, whose activities are focused on managing daily firms. Thus, a two-tier board structure will be a better system than a one-tier board structure because all its board members are non-executive. This allows them to be more objective and more independent in monitoring and controlling the performance of executive managers.

In one-tier board system, corporate boards are considered the highest governing body, whose main functions are the establishment of company's policies and make important strategic decision, among other things. In this regard, in a one-tier board system, boards can be made up by both executive and non-executive members. Boards represent shareholders and their directors, mainly non-executive, will have to monitor behaviours, decisions and policies of management team, which have to be in line with shareholders and stakeholders' expectations (Dunn and Sainty, 2009). However, the credibility, independence and objectivity of executive directors when monitoring managers may be challenged since they may be also part of the management team (Ahmad *et al.*, 2017). Consequently, independent directors lose the ability to monitor managers' behaviour and the decision making process because independent and executive directors share the same board (Block and Gerstner, 2016) and, accordingly, the latter might control and influence all decisions made by independent directors. Thus, in one-tier system it is more difficult to find ways for guaranteeing that a certain number of board members are independent and, thereby, it is more likely that members in one-tier board structures discourage the reporting of environmental information.

On the other hand, other authors such as Calza et al. (2017) show that the presence of a two-tier board increases the environmental competences of the different directors, improving the commitment of companies with environmental issues compared to those that adopt a one-tier board system. Jaffar et al. (2013) suggest that it is expected a positive association between a two-tier board structure and voluntary disclosure such as environmental reporting, because in these board systems all board directors are non-executive. These board members may perform their duties more independent, objective and effectively because they are not involved with managerial tasks and cannot hold executive positions. Thus, they might encourage the reporting of environmental information and, accordingly, agency cost may be mitigated.

Therefore, according to previous arguments, it seems that a two-tier board structure is more likely to encourage environmental reporting than a one-tier board system. Hence, we put forward the following hypothesis:

***Hypothesis 3:** Firms domiciled in countries with one-tier boards are negatively associated with environmental reporting.*

### **3. Empirical Design**

#### **3.1. Sample**

The sample of this study consists of 16,687 firm-year observations companies from 2005 to 2015 (both inclusive) belonging to 39 different countries (Australia, Austria, Belgium, Bermuda, Brazil, Canada, Chile, China, Czech Republic, Denmark, Egypt, Finland, France, Germany, Greece, Hong Kong, India, Ireland, Isle of Man, Israel, Italy, Japan, Jersey, Luxembourg, Macau, Mexico, Netherlands, New Zealand, Norway, Papua New, Portugal, Russia, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom and United States). We collected all information about our variables from Thomson Reuters database, which provides corporate governance, economic and financial information. We have removed firms from financial sector because they comply with special accounting rules, which make more difficult the comparison of their financial statements with those of non-financial firms. Additionally, we have also removed that firms for which all data was not available. Therefore, our final sample consists of 13,100 international firms, building an unbalanced panel data sample, which is as consistent and reliable as balanced panel data (Arellano, 2003).

Table 1 offers the number of observations by country as well as their percentages over the total sample. As can be seen from Table 1, United States is the country with the highest representation in the sample (27.58%), followed by Japan (13.48%), United Kingdom

(9.19%) and Canada (8.82%), while Isle of Man is the country with the lowest representation (0.008%).

<Insert Table 1 about here>

Table 2 provides the 9 sectors in which our sample is divided. We have used the TRBC economic classification provided by Thomson Reuters. As can be seen in Table 2, more than 21.34% of the analysed companies fit into industrial sector, 18.85% and 14.08% represent consumer cyclical and basic materials sectors, respectively. The sector with less representation is Telecommunications services sector with 3.95%.

<Insert Table 2 about here>

### **3.2. Variables**

Environmental disclosure (ED\_SCORE) is our dependent variable. Past literature has created different types of indexes for measuring it. For example, Hossain et al. (2006) take into account 18 items, Iatridis (2013) considers 95 items and Helfaya and Moussa (2017) 32 items, among others. In line with these authors, we have calculated our dependent variable as the addition of several items concerning environmental issues. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise. Our index consists of 54 environmental items disclosed by firms, which are classified into three environmental categories: (1) resource use; (2) emissions; (3) innovation. Environmental items in the category of resource use are: policy water efficiency, policy energy efficiency, policy environment supply chain, renewable energy use, green buildings, among others. In the classification of emissions have been considered, among others, policy emissions, targets emissions, biodiversity impact reduction, emissions trading, climate change commercial risks opportunities, particulate matter emission reduction and waste reduction total, while in innovation the following items have been examined: environmental products, eco-design products, noise reduction, hybrid vehicles, environmental project financing, product environmental responsible use, renewable clean energy products and water technologies.

We have used three different independent variables. Firstly, we define Liberal Market Economy as LME and it is measured as a dummy variable that takes the value 1 if the country operates in a liberal market economy and 0, if the country operates in a coordinated market economy (Hall and Soskice, 2001; Hall and Soskice, 2006; Gallego-Álvarez and Quina-Custodio, 2017). The second independent variable represents if the country is a developed or developing country and it is labelled as DEVEP. This variable is calculated as a dummy variable that takes the value 1 if the firm operates in a developed country and 0, if the firm operates in a developing or emerging country. Finally, we also use board structure, defined as

BOARD\_STRUCTURE, and it is calculated as a dummy variable that takes the value 1 if the company has a one-tier board structure and 0, if the company has a two-tier board structure, in line with Calza et al. (2017).

This analysis also includes several control variables representing independent directors, board size, boards meetings, CEO duality, firm size, profitability, leverage, CSR committees and activity sector. Independent directors (INDEP\_MEMBERS) are measured as the ratio between the total number of independent directors on boards and the total number of directors on boards (Iatridis, 2013; Calza *et al.*, 2017). We also control for board size (BSIZE), calculated as the total number of directors on boards (Calza *et al.*, 2017). Activity of corporate boards is defined as BMEET and it is calculated as the numbers of meetings held by boards each year (Pucheta-Martínez and Chiva-Ortells, in press). Regarding CEO duality (CEODUALITY), it is measured as a dummy variable that equals the value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise, in line with Helfaya and Moussa (2017). Firm size is denoted as SIZE and it is measured as the log of total sales (Iatridis, 2013; Gallego-Álvarez et al., 2017). The variable return on assets is also used, denoted as ROA and calculated as the operate income before interests and taxes over total assets (Iatridis, 2013). We also control for leverage of the company, defined as LEV. It is calculated as the ratio of book value of debt over total assets, in line with Iatridis (2013). CSR committee is also controlled and is defined as CSR\_COMMT. It is measured as a dummy variable that equals the value 1 if firms have a Corporate Social Responsibility Committee and 0, otherwise (Helfaya and Moussa, 2017). To measure activity sector, we have used the TRBC economic classification provided by Thomson Reuters (Gallego-Álvarez and Quina-Custodio, 2017; Yu et al., in press), which considers nine sectors: basic materials, consumer cyclical, consumer non-cyclical, energy, healthcare, industrial, technology, telecommunications services and utilities. This variable is denoted by SECTOR and is measured as a dummy variable that takes the value 1 if the firm operates in the sectors analysed and 0, otherwise. Finally, we also control for year effects, YEAR<sub>t</sub>, using a dummy variable where t represents the years of the sample. In Table 3, we present the summary of all the variables used.

<Insert Table 3 about here>

Thus, we develop the following empirical model to test our hypotheses:

$$ED\_SCORE_{it} = \beta_0 + \beta_1 LME_{it} + \beta_2 DEVEP_{it} + \beta_3 BOARD\_STRUCTURE_{it} + \beta_4 INDEP\_MEMBERS_{it} + \beta_5 BSIZE_{it} + \beta_6 BMEET_{it} + \beta_7 CEODUALITY_{it} + \beta_8 SIZE_{it} + \beta_9 ROA_{it} + \beta_{10} LEV_{it} + \beta_{11} CSR\_COMMT_{it} + \sum_{k=12}^{20} \beta_k SECTOR_{it} +$$

$$\sum_{t=21}^{31} \beta_t \text{YEAR}_t + \eta_i + \mu_{it}$$

where  $\eta_i$  represents constant and non-observables characteristics of firms potentially related to environmental disclosure (the unobservable heterogeneity) and  $\mu_{it}$  is the error term. The empirical model has been estimated using a Tobit regression panel data. This methodology is used when the dependent variable is left- and right-side censored. In our research, this variable ranges between 0 and 54, which is the number of items used to construct the environmental disclosure index.

## **4. Results and Discussion**

### **4.1. Descriptive statistics**

Table 4 shows descriptive statistics of our variables. We find that firms disclose, on average, 12.87 items out of 54. With respect to the variables that represent LME and DEVEP, the average value is 89.13 % and 89.21% respectively. Thus, 89.13% of the firms of our sample operate in liberal market economies and 89.21% in developed economies. Furthermore, the variable board structure (BOARD\_STRUCTURE) shows, on average, that 71.85% of the sample boards have a one-tier board. The ROA is, on average, 6.44%, board size (BSIZE) is 10.91 members, board meetings (BMEET) are 9.42, CEO duality (CEODUALITY) is 29.93%, firm size (SIZE) is 9.64 and leverage (LEV) is 12.90%. We also find that, on average, 58.91% of firms have a CSR committee (CSRC) and the proportion of independent directors (INDEP\_MEMBERS) on boards is, on average, 63.33%.

<Insert Table 4 about here>

Table 5 presents the correlations matrix for the variables used in our research. As appreciated in Table 5, none of the coefficients is higher than 0.8, in line with Ramón-Llorens et al. (2018), who come to the same conclusion. Hence, multicollinearity does not bias the coefficients of our model and, accordingly, it is not a concern in our research.

<Insert Table 5 about here>

### **4.2. Multivariate Regression Analyses**

Table 6 provides the results obtained for the three models built in order to test our three hypotheses.

<Insert Table 6 about here>

In Model 1, the variable LME has a significant and positive sign, as expected. Hence, the hypothesis 1 cannot be rejected. Our evidence suggests that firms operating in liberal market economies disclose more environmental information than companies operating in coordinated market economies, consistent with Jackson and Apostolakou (2010) and Hummel *et al.* (2017), who also provide this evidence. Furthermore, authors such as Favotto *et al.* (2016) come to the same conclusion for a research carried out in companies of several countries: USA, Germany, Switzerland and the Netherlands. The authors find that firms operating in LME countries disclose more environmental information, while companies operating in CME countries report more in the social fields of labour and human rights.

This could be explained because in liberal market economies, governments endorse less environmental laws, firms commit itself, and society fulfil environmental recommendations and principles since the participation of stakeholders are not strongly institutionalised. In this regard, Hall and Gingerich (2009) argue that firms located in LME countries generally receive financing from large capital markets and these markets have typically institutionalized strong disclosure requirements to facilitate contracting (La Porta *et al.*, 2006), which generally indicates a greater appreciation of the information disclosed by firms operating in LME countries. As the stock market is the most important source of capital, companies must provide a high degree of transparency and accountability to shareholders and investors (Crane and Matten, 2004).

In Model 2, the results show a significant and positive relationship between DEVEP and ED\_SCORE, as predicted. This suggests that companies operating in developed countries disclose more environmental information than firms operating in an emerging country or developing country. Thus, the hypothesis 2 is also confirmed. This result is consistent with prior studies (Bhattacharyya and Cummings, 2014; Wei and Wang, 2016). Our evidence also supports the premise that firms located in developed countries are vulnerable to stakeholders' pressures, which are satisfied by reporting more specific environmental information. The results obtained are also in line with Dögl and Behnam (2015), who find that in developed countries the company's stakeholders are more sensitive to corporate environmental practices.

In Model 3, the results find that board structure is negative and significantly associated with environmental reporting, thus confirming the third hypothesis. Therefore, companies with a one-tier board structure are less likely to disclose environmental information. A possible explanation is that when all board members have the same tasks and responsibilities, outside directors are most likely to fail to carry out their monitory functions correctly (Ahmad *et al.*, 2017). Countries under a two-tier board system are more likely to orientate firms

toward stakeholders and, therefore, these firms will tend to report more environmental information. Calza et al. (2017) also support that the presence of a two-tier board seems to increase the environmental competences of the different directors, improving the commitment of companies with environmental issues in comparison with those that adopt a one-tier board system.

Regarding control variables, board size, firm size, CSR committees and telecommunication services present a positive and statistically sign in all models. The proportion of independent directors provides a negative and significant coefficient for Models 1 and 2. Return on assets is also negative and statistically significant in the three models. BMEET presents a negative and significant coefficient only for Model 3, as predicted by Pucheta-Martínez and Chiva-Ortells (in press). The remainder of control variables are insignificant.

In this research, it is possible that endogeneity concerns take place and, accordingly, we have to check if these concerns exist. We wonder whether firms operating in LME countries, in developed countries and with a one-tier board structure affect environmental reporting, or, whether companies with a better environmental disclosure are located in LME countries, in developed countries and have a two-tier board system. This matter has been addressed by lagging the three independent variables and estimating the three models again. We provide the findings in Table 7, where it can be observed that they are consistent with the core results exhibited in our baseline models. Consequently, we can conclude that our models are free of endogeneity problems.

<Insert Table 7 about here>

## **5. Conclusions**

This paper aims to analyse whether the varieties of capitalism and board structure might have an impact on environmental disclosure. In this respect, institutional and stakeholder approaches are used to explore such association, which is examined by employing a sample of 13,100 international firms belonging to 39 countries.

The findings show that liberal and developed market economies are associated with environmental reporting, in line with Jackson and Apostolakou (2010) and Hummel *et al.* (2017). In liberal market economies policymakers tend to issue less laws and rules concerning environmental reporting, but companies are engaged with environmental issues. This finding suggests that legal requirements are not the most effective mechanism for encouraging a higher environmental reporting. Countries with a low level of rules focused on environmental issues are more likely to disclose environmental information. Furthermore, the level of

economic development of a country is also another factor influencing environmental disclosure. Our result is in line with Yu et al. (in press), who report that the disclosure of environmental information in developed countries is more relevant for stakeholders since it allows them to make decisions not only focused on social and environmental issues, but also financial decisions. Finally, one-tier board structure has a negative influence on environmental disclosure since this system reduces the objectivity and credibility of the directors when monitoring managerial team (Ahmad et al., 2017). Countries where firms have a two-tier structure tend to disclose more environmental information, since the supervisory board represent an effective mechanism for protecting environmental matters.

This paper has several implications. Firstly, this research shows that the institutional contexts where firms operate are determinants of the disclosure of environmental information. Particularly, our evidence reports that companies located in LME countries and in developed countries are more likely to disclose environmental information. The scarce regulation toward environmental issues in LME countries and, the economic development in developed countries may support the fact that companies in these types of countries are more engaged with environmental issues by reporting environmental information. Thus, firms operating in countries with strong regulation on environmental practices and low economic development should think about extending their business to LME and developed countries if these companies are sensitive toward environmental issues. Secondly, our results show that the type of board structures (one-tier or two-tier boards) is a factor to take into account when environmental disclosure is addressed. One-tier or two-tier board structures depend on the legal system of each country and firms with a two-tier board system tend to report more environmental information. Thus, stakeholders located in countries where two-tier board structures prevail will be more likely to receive environmental information and, therefore, there is a high probability that their needs and interests are satisfied. Thirdly, this paper may be of interest for regulatory bodies because our findings report that stricter regulations about environmental practices not necessarily result in better environmental actions such as the disclosure of environmental information. Maybe it would be more relevant that policymakers take actions in line with becoming aware firms, managers and other business actors on the relevance of reporting environmental issues. Fourthly, researchers should extend our research exploring the effect of other characteristics of different institutional contexts on environmental disclosure. Race, religion or gender diversity are demographic factors, which depend on the institutional context and, thereby, they merit our attention.



The findings of this study should be interpreted in light of certain limitations. It is possible that there are unknown factors that could affect our dependent variable, which it is possible that we have disregarded.

The authors observe some opportunities for future research. Firstly, scholars may extend the results of this study by exploring the factors impacting the quality of environmental information disclosed by listed firms. Secondly, it would be interesting to analyse if the existence of a sustainability committee could encourage firms to engage in socially responsible actions.

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**Table 1**  
**Number of observations by country**

	<b>Observations</b>	<b>Percentage</b>	<b>Cum.</b>
Australia	816	6.229	6.229
Austria	41	0.313	6.542
Belgium	97	0.740	7.282
Bermuda	15	0.115	7.397
Brazil	257	1.962	9.359
Canada	1,155	8.817	18.176
Chile	106	0.809	18.985
China	335	2.557	21.542
Czech Republic	8	0.061	21.603
Denmark	112	0.855	22.458
Egypt	22	0.168	22.626
Finland	142	1.084	23.710
France	575	4.389	28.099
Germany	405	3.092	31.191
Greece	10	0.076	31.267
Hong Kong	126	0.962	32.229
India	170	1.298	33.527
Ireland;	174	1.328	34.855
Isle of Man	1	0.008	34.863
Israel	6	0.046	34.908
Italy	132	1.008	35.916
Japan	1,766	13.481	49.397
Jersey	20	0.153	49.550
Luxembourg	65	0.496	50.046

Macau	5	0.038	50.084
Mexico	122	0.931	51.015
Netherlan	220	1.679	52.695
New Zealand	53	0.405	53.099
Norway	70	0.534	53.634
Papua New	7	0.053	53.687
Portugal	29	0.221	53.908
Russia	190	1.450	55.359
South Africa	80	0.611	55.969
Spain	207	1.580	57.550
Sweden	259	1.977	59.527
Switzerland	389	2.969	62.496
Thailand	97	0.740	63.237
United Kingdom	1,204	9.191	72.427
United States	3,612	27.573	100
<b>Total</b>	<b>13,100</b>	<b>100</b>	

**Table 2**  
**Number of observations by activity sector**

<b>TRBC economic sector name</b>	<b>Number of observations</b>	<b>Percentage</b>	<b>Cum.</b>
Basic Materials	1,845	14.084	14.084
Consumer cyclical.	2,469	18.847	32.931
Consumer Non-Cyclical	1,293	9.870	42.802
Energy	1,310	10.000	52.802
Healthcare	1,016	7.756	60.557
Industrial	2,795	21.336	81.893
Technology	1,022	7.802	89.695
Telecommunications Services	518	3.954	93.649
Utilities	832	6.351	100
<b>Total</b>	<b>13,100</b>	<b>100</b>	

**Table 3**  
**Variable description**

<b>Variables</b>	<b>Description</b>
ED_SCORE	The aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise.
LME	Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy
DEVEP	Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in a developing country
BOARD_STRUCTURE	Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board
INDEP_MEMBERS	The ratio between the total number of independent directors on boards and the total number of directors on boards
BSIZE	The total number of directors on boards

BMEET	The numbers of meetings held by boards each year
CEODUALITY	Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise
SIZE	The log of total sales
ROA	Operate income before interests and taxes over total assets
LEV	Debt over total assets
CSR_COMMT	Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise
BASIC MATERIALS	Dummy variable: 1= Basic Materials; 0 = Otherwise
CONSUMER CYCLICALS	Dummy variable: 1= Consumer Cyclical; 0 = Otherwise
CONSUMER NON-CYCLICALS	Dummy variable: 1= Consumer Non-Cyclical; 0 = Otherwise
ENERGY	Dummy variable: 1= Energy; 0 = Otherwise
HEALTHCARE	Dummy variable: 1= Healthcare; 0 = Otherwise
INDUSTRIALS	Dummy variable: 1= Industrial; 0 = Otherwise
TECHNOLOGY	Dummy variable: 1= Technology; 0 = Otherwise
TELECOMMUNICATION SERVICES	Dummy variable: 1= Telecommunication Services; 0 = Otherwise
UTILITIES	Dummy variable: 1= Utilities; 0 = Otherwise

**Table 4**  
**Descriptive analysis**

Variable	Obs	Mean	Std. Dev.	P25	p50	P75
ED_SCORE	13,100	12.872	9.308	4.000	12.000	21.000
LME	13,100	89.129	38.129	1.000	1.000	1.000
DEVEP	13,100	89.205	31.032	1.000	1.000	1.000
BOARD_STRUCTURE	13,100	71.845	44.977	0.000	1.000	1.000
INDEP_MEMBERS	13,100	63.325	26.381	46.667	70.000	85.714
BFSIZE	13,100	10.905	3.561	9.000	10.000	13.000
BMEET	13,100	9.421	5.247	6.000	8.000	11.000
CEODUALITY	13,100	29.926	45.795	0.000	0.000	1.000
SIZE	13,100	9.643	1.479	9.394	9.806	10.241
ROA	13,100	6.439	8.446	2.764	5.575	9.584
LEV	13,100	12.900	217.720	2.661	5.723	10.779
CSR_COMMT	13,100	58.905	49.202	0.000	1.000	1.000
BASIC MATERIALS	13,100	14.085	34.788	0.000	0.000	0.000
CONSUMER CYCLICALS	13,100	18.848	39.112	0.000	0.000	0.000
CONSUMER NON-CYCLICALS	13,100	9.870	29.828	0.000	0.000	0.000
ENERGY	13,100	10.000	30.000	0.000	0.000	0.000
HEALTHCARE	13,100	7.756	26.749	0.000	0.000	0.000
INDUSTRIALS	13,100	21.337	40.971	0.000	0.000	0.000
TECHNOLOGY	13,100	7.802	26.821	0.000	0.000	0.000
TELECOMMUNICATION SERVICES	13,100	3.955	19.490	0.000	0.000	0.000
UTILITIES	13,100	6.344	24.376	0.000	0.000	0.000

Mean, standard deviation and percentiles. ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy

variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in a emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMM Tis the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC\_MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER\_CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER\_NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION\_SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise.



**Table 5**  
**Correlation Matrix**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)	
ED_SCORE (1)	1.000																					
LME (2)	0.062 ***	1.000																				
DEVEP (3)	0.063***	0.696***	1.000																			
BOARD_STRUCTURE (4)	-0.185***	0.011	0.013	1.000																		
INDEP_MEMBERS (5)	-0.022**	0.251***	0.249***	0.387***	1.000																	
BSIZE (6)	0.313***	-0.073***	-0.073***	-0.055***	-0.077***	1.000																
BMEET (7)	0.080***	-0.044***	-0.040***	-0.160***	-0.112***	-0.085***	1.000															
CEODUALITY (8)	0.017*	0.085***	0.089***	0.170***	0.192***	0.091***	-0.105***	1.000														
SIZE (9)	0.505***	-0.057***	-0.056***	-0.112***	0.041***	0.501***	0.046***	0.133***	1.000													
ROA (10)	-0.134***	-0.098***	-0.099***	0.210***	0.093***	-0.085***	-0.233***	0.023***	-0.199***	1.000												
LEV (11)	0.141***	-0.000	0.003	-0.076***	-0.013	0.174***	0.092***	0.024***	0.285**	-0.379***	1.000											
CSR_COMMT (12)	0.616***	0.051***	0.053***	-0.069***	0.011	0.184***	0.111***	-0.029***	0.289***	-0.131***	0.102***	1.000										
BASIC MATERIALS (13)	0.053***	-0.051***	-0.052***	-0.046***	0.000	-0.064***	0.013	-0.087***	-0.061***	-0.074***	-0.047***	0.085***	1.000									
CONSUMER CYCLICALS (14)	-0.053***	0.079***	0.078**	0.041***	-0.066***	-0.015*	-0.105***	0.011	-0.083***	0.030***	-0.033***	-0.049***	-0.195***	1.000								
CONSUMER NON-CYCLICALS (15)	0.025***	-0.023***	-0.024***	0.034***	-0.036***	0.063***	-0.020**	0.003	0.006	0.057***	0.045***	0.033***	-0.134***	-0.159***	1.000							
ENERGY (16)	-0.059***	-0.123***	-0.124***	0.087***	0.076**	-0.0169	0.010	0.012	0.093***	0.043***	-0.097***	0.001	-0.135***	-0.161***	-0.110***	1.000						
HEALTHCARE (17)	-0.064***	0.057***	0.057***	-0.003	0.087**	-0.074***	-0.016**	0.024***	-0.075***	0.087***	-0.091***	-0.046***	-0.117***	-0.139***	-0.096***	-0.097***	1.000					
INDUSTRIALS (18)	0.019**	0.071***	0.070***	-0.119***	-0.075***	0.038***	0.022**	0.013	0.002	-0.081***	0.131***	-0.011	-0.117***	-0.139***	-0.096***	-0.097***	-0.043***	1.000				
TECHNOLOGY (19)	0.013	0.046***	0.045***	0.026***	0.052***	-0.079***	0.006	0.023	-0.065***	0.103	-0.219***	-0.056***	-0.118***	-0.140***	-0.096***	-0.097***	-0.084***	-0.152***	1.000			
TELECOMMUNICATION SERVICES (20)	-0.014	-0.059***	-0.047***	-0.008	-0.024**	0.073***	0.090***	-0.012	0.105***	-0.009	0.113***	-0.013	-0.082***	-0.098***	-0.067***	-0.068***	-0.059	-0.106***	-0.059***	1.000		
UTILITIES (21)	0.087***	-0.060***	-0.061***	0.033***	0.041***	0.104***	0.064***	0.022**	0.164***	-0.132***	0.215***	0.054***	-0.105***	-0.125***	-0.086***	-0.087***	-0.076***	-0.136***	-0.076***	-0.053***	1.000	

Correlation matrix. ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrial sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01

**Table 6**  
**Multivariate analysis results**

<b>ED_SCORE</b>	<b>MODEL 1</b>	<b>MODEL 2</b>	<b>MODEL 3</b>
	<b>Coef.</b>	<b>Coef.</b>	<b>Coef.</b>
	<b>P&gt; t </b>	<b>P&gt; t </b>	<b>P&gt; t </b>
LME	3.969*** (0.000)		
DEVEP		4.001*** (0.000)	
BOARD_STRUCTURE			-1.848*** (0.000)
INDEP_MEMBERS	-0.009** (0.014)	-0.010** (0.014)	-0.005 (0.136)
BSIZE	0.212*** (0.000)	0.213*** (0.000)	0.209*** (0.000)
BMEET	-0.018 (0.140)	-0.019 (0.138)	-0.026** (0.036)
CEODUALITY	0.129 (0.340)	0.130 (0.343)	0.209 (0.126)
SIZE	0.048* (0.082)	0.049* (0.081)	0.046* (0.094)
ROA	-0.011* (0.076)	-0.012* (0.076)	-0.011* (0.072)
LEV	0.000 (0.730)	0.000 (0.730)	0.000 (0.721)
CSR_COMMT	3.256*** (0.000)	3.257*** (0.000)	3.288*** (0.000)
BASIC MATERIALS	0.965 (0.454)	1.036 (0.422)	1.216 (0.343)
CONSUMER CYCLICALS	-0.957 (0.446)	-0.888 (0.479)	-0.351 (0.778)
CONSUMER NON-CYCLICALS	0.989 (0.461)	1.606 (0.430)	1.296 (0.332)
ENERGY	-1.694 (0.201)	-1.621 (0.221)	-1.535 (0.244)
HEALTHCARE	-1.807 (0.196)	-1.738 (0.213)	-1.298 (0.349)
INDUSTRIALS	0.999 (0.423)	1.067 (0.391)	1.331 (0.282)
TECHNOLOGY	0.631 (0.649)	0.699 (0.614)	1.238 (0.369)
TELECOMMUNICATION SERVICES	3.625** (0.013)	3.698** (0.011)	3.868*** (0.008)
N	13,100	13,100	13,100
Test statistic	19217.23***	19217.62***	19196.23***

ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01

**Table 7**  
**Estimates of the baseline models lagging the independent variables**

<b>ED_SCORE</b>	<b>MODEL 1</b>	<b>MODEL 2</b>	<b>MODEL 3</b>
	<b>Coef.</b>	<b>Coef.</b>	<b>Coef.</b>
	<b>P&gt; t </b>	<b>P&gt; t </b>	<b>P&gt; t </b>
LME <sub>-1</sub>	4.034*** (0.000)		
DEVEP <sub>-1</sub>		4.071*** (0.000)	
BOARD_STRUCTURE <sub>-1</sub>			-1.740*** (0.000)
INDEP_MEMBERS	-0.013*** (0.001)	-0.013*** (0.000)	-0.009** (0.027)
BSIZE	0.194*** (0.000)	0.194*** (0.000)	0.191*** (0.000)
BMEET	-0.020 (0.127)	-0.020 (0.125)	-0.029** (0.030)
CEODUALITY	0.107 (0.442)	0.106 (0.445)	0.167 (0.229)
SIZE	0.030 (0.319)	0.029 (0.318)	0.029 (0.325)
ROA	-0.012* (0.065)	-0.012* (0.065)	-0.013** (0.048)
LEV	0.000 (0.591)	0.000 (0.591)	0.000 (0.579)
CSR_COMMT	3.398*** (0.000)	3.397*** (0.000)	3.416*** (0.000)
BASIC MATERIALS	0.849 (0.515)	0.927 (0.477)	1.064 (0.413)
CONSUMER CYCLICALS	-1.094 (0.389)	-1.020 (0.421)	-0.497 (0.694)
CONSUMER NON-CYCLICALS	1.053 (0.440)	1.129 (0.407)	1.392 (0.305)
ENERGY	-1.759 (0.189)	-1.680 (0.210)	-1.620 (0.225)
HEALTHCARE	-1.674 (0.237)	-1.599 (0.259)	-1.212 (0.390)
INDUSTRIALS	0.719 (0.569)	0.793 (0.529)	1.057 (0.400)
TECHNOLOGY	1.371 (0.331)	1.445 (0.305)	1.925 (0.170)
TELECOMMUNICATION SERVICES	3.340** (0.023)	3.418** (0.020)	3.555** (0.015)
N	13.100	13.100	13.100
Test statistic	12217.59***	12218.00***	12202.07***

ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01

# **BOARD STRUCTURES, LIBERAL COUNTRIES AND DEVELOPED MARKET ECONOMIES. DO THEY MATTER IN ENVIRONMENTAL REPORTING?: AN INTERNATIONAL OUTLOOK**

## **Abstract**

Preceding empirical evidence has shown the effect of most corporate governance mechanisms on CSR and environmental disclosure. However, there is scant empirical evidence based on examining the influence of liberal countries, developed market economies and board structures on environmental disclosure. Thus, this research aims at exploring how liberal and developed countries and board structures affect environmental reporting. We hypothesise that there is a linear and positive association between firms located in countries with liberal and developed market economies and environmental reporting. Moreover, we also hypothesise that one-tier board structures affect negatively environmental disclosure. Focusing on 13,100 firms from 2005 to 2015 domiciled in 39 different countries, we find that firms located in liberal and developed economies are more likely to disclose environmental information, while one-tier boards have a negative effect on it.

**Keywords:** Environmental disclosure, varieties of capitalism, developed countries, one-tier boards, two-tier boards

## **1. Introduction**

There is a growing concern in society about the commitment of businesses toward environmental issues (Mårtensson and Westerberg, 2016). As a result, companies are more engaged with corporate sustainability reporting practices (Gray *et al.*, 1995), tending particularly to disclose more social and environmental information to their stakeholders. According to Azzone *et al.* (1997), the environmental report shows the extent to which the company's products impact on the environment, its engagement with stakeholders and the relevance of the strategic environmental management of the firm. Among the reasons why companies disclose environmental information, there are several. For Deegan and Samkin (2006), one of the reasons is to show the responsibility of the company in environmental issues toward the society and to respond to stakeholders' expectations. For Vanhamme and Grobbsen (2009), the most important is to protect the reputation and identity of the company engaging with interested parties through what others have described as a form of moral discourse. Another reason for companies to disclose environmental information is to improve their image.

Most of past research based on the environmental field has focused on analysing business characteristics affecting environmental disclosure such as size, leverage or profitability that affect environmental disclosure (Rizwan and Ali, 2013, Eleftheriadis and Anagnostopoulou, 2015). Other scholars have explored the impact of environmental reporting on corporate performance (Hassan and Romilly, *in press*) or the quality of environmental disclosure (Iatridis, 2013). However, other issues related to the institutional environment, the economic development and the geographic area have received less attention by researchers and, therefore, their effect on environmental reporting merits a deeper analysis. Thus, the aim of our research focuses on examining how countries located in liberal and developed market economies and board structures impact on environmental disclosure.

Regarding a liberal market economy, it is placed within the framework of varieties of capitalism (Hall and Soskice, 2001), which considers companies as the core of analysis and it is an appropriate framework to explore the differences among countries at a company level in environmental matters. In relation to developed countries, there is still a great controversy about their influence on environmental disclosure by companies in comparison to developing countries. In the case of board structures, there is also debate on whether the presence of a one-tier or two-tier board increases the environmental competences of the different directors in order to improve environmental disclosure by companies.

According to above arguments, there are different theories underlying the disclosure of environmental information, particularly institutional and stakeholder theory. The institutional theory tries to explain why companies evolve and behave in a particular way (Hall, 1996). In this regard, Scott (1995) posits that institutions are management processes based on rules that transcend companies and characterise their social behaviour. In this context, institutions will help understand corporate environmental reporting not only as a voluntary discourse, but also as a requirement imposed by the business environment. On the other hand, stakeholder theory recognises that in addition to creditors and shareholders, there are other players who are interested in knowing the environmental performance of companies and, therefore, they demand information on the environmental impact of their activities. Thus, to the extent that companies recognise the legitimacy of their stakeholders, they tend to voluntarily report their environmental information to meet their requests (Deegan, 2002).

This study contributes to prior literature focused on environmental disclosure in several ways. Firstly, this study is based on 39 countries, which allows us to analyse the importance of separating them between liberal and developed market economies and of exploring their impact on environmental reporting. Secondly, although past research mostly focuses on greenhouse gas emissions (Hassan and Romilly, in press), climate change (Eleftheriadis and Anagnostopoulou, 2015) or carbon disclosure (Calza *et al.*, 2017), this research also takes into account other environmental factors in the environmental disclosure measures such as renewable clean energy products, policy energy efficiency or environment management training, among others, which gives a comprehensive view of how businesses manage the disclosure of environmental issues in the countries analysed. Thirdly, we have tried to answer the following questions: a) What is the association between companies domiciled in countries operating in liberal market economies and environmental disclosure?, b) What is the relationship between firms domiciled in countries operating in developed market economies and environmental reporting? and c) What is the effect of board structures on environmental disclosure?.

The results show that liberal and developed market economies have a positive impact on environmental disclosure, while board structure affects negatively. We argue that the country origin is a relevant factor in the disclosure of environmental information companies (Gray *et al.*, 1995; Reverte, 2009). Moreover, board structure has a negative effect on environmental disclosure when there is a one-tier system, since this structure does not guarantee board independence and, therefore, it does not engage with stakeholders' needs such as environmental disclosure.

The rest of the paper is structured as follows. The next section provides the theoretical background and hypotheses. The third section describes the methodology of the study, the sample and the variables. The fourth section presents the findings of the study and, finally, the fifth section contains a summary of the findings, draws conclusions, and provides limitations and future lines of research.

## **2. Theoretical framework and hypotheses**

The existence of a unique theoretical framework to explain the determinants of corporate environmental disclosure is still difficult to achieve (Gray et al., 1995). Authors such as Cormier and Gordon (2001) argue that the association between the political, social and institutional context and environmental disclosure are theoretically supported by socio-political theories. Among social-political theories, the institutional and stakeholder approaches are considered of the most relevant. Precisely, we focus on institutional and stakeholder theories to explore how liberal economies, developed market economies and board structures affect environmental reporting. These theories have also been used by Dögl and Behnam (2015) in the corporate environmental responsibility's context.

Institutional theory posits an explanation of why companies evolve and behave in a particular way (Hall, 1996). In this regard, Scott (1995) shows that institutions are steering processes focused on rules, which transcend companies and characterise their social behaviour. Institutional theory argues that companies operating in similar environments tend to adopt the same strategic behaviour and focus on the deeper aspects of social structures (DiMaggio and Powel, 1983, Claessens and Fan, 2002). According to this theory, the structures that include routines, norms, schemes and rules are established as authorized guidelines for social behaviour (Ntim and Soobaroyen, 2013). Institutional approach also supports the idea that companies respond to the pressures of their stakeholders (e.g., demand for environmental disclosure) by imitating the practices of leading companies in their industry with the aim of gaining legitimacy (Aerts et al., 2006). In this context, institutions help understand corporate environmental reporting not only as a voluntary discourse, but also as a requirement imposed by the corporate environment.

This process is called isomorphism by DiMaggio and Powell (1983). Isomorphism refers to a process in which a company behaves similarly to another company by adopting the characteristics of the other organization (Rodrigues and Craig, 2007). The structures of the companies are influenced by their social and institutional environment and, therefore, the

companies that wish to survive use isomorphism by adapting to their external context (Meyer and Rowan, 1991). This is due to the fact the companies operating under the same institutional environment are pressured to behave in a similar way, which leads companies to be homogeneous within a particular context and, accordingly, these companies will adopt, for example, the same model of environmental disclosure. In this regard, Brammer et al. (2012) consider that institutional theory will be an appropriate framework for understanding and explaining how and why environmental issues assume different forms in different countries.

Stakeholder approach argues that companies should consider all stakeholders demands when environmental strategies are implemented because if stakeholders are disregarded, then, there is risk that they will withdraw their support to firms. Environmental disclosure is considered a relevant tool for mitigating stakeholders' pressure regarding environmental matters when there are not environmental regulations (Brammer and Pavelin, 2006). Thus, to the extent that firms recognise the legitimacy of their stakeholders, they tend to voluntarily report on environmental aspects to meet their needs (Deegan, 2002).

Stakeholders can be classified into two categories: external stakeholders, who are suppliers, creditors, agencies, customers, governments, among others; and internal stakeholders, who are managers, employees and shareholders (Mitroff, 1983; Ferrell *et al.*, 2009). The interaction between firms' managers and stakeholders is reciprocal (Wernerfelt, 1984) since stakeholders provide resources to firms, which allow them to survive, while that firms will satisfy stakeholders' interests and demands. In this regard, Roberts (1992) documents that environmental disclosure is considered as a part of the dialogue between firms and their stakeholders. The latter are interested in knowing the environmental performance of firms and, therefore, they will demand firms information on the environmental impact of their activities.

Drawing on institutional and stakeholder theories, we examine how countries located in liberal and developed market economies and board structures impact on environmental disclosure.

## **2.1. Liberal market economies**

According to Hall and Soskice (2001), the varieties of capitalism depend on the social agents and institutional contexts, which are result of political commitments, being the institutional theory the most widely used to analyse corporate environmental disclosure (Matten and Moon, 2008) in cross-country research. In this regard, Jackson and Apostolakou



(2010) based their research on institutional theory in order to explore the association between the varieties of capitalism and the context of corporate social and environmental reporting.

The varieties of capitalism are situated within the institutional theory, developed in the political economy to understand the institutional differences and similarities among the economies. According to the varieties of capitalism approach, firms are considered the core of the analysis, considering also what governments can and cannot achieve. Hence, this perspective is a suitable framework for examining the differences among countries at company level in environmental matters (Gjølberg, 2009, Hartmann and Uhlenbruck, 2015).

The main emphasis of scholars in this field focuses on the distinctive nature of the national institutional contexts where companies operate, in aspects such as the legal system and government, the financing sources and the education systems. They postulate that there is a coordinated market economy (CME) when companies interact to solve problems oriented to stakeholders, while liberal market economies (LME) occur when the shareholders and creditors prevail in front of other stakeholders. According to Kang and Moon (2012), CME are characterised by strong state dominance and influenced by the interests of organizations such as employers' associations and unions, whereas LME countries are characterised by strong market dominance and a strong notion of property rights.

Aguilera and Jackson (2003) also refer to LME and CME by indicating that LME is characterised by active capital markets, dispersed ownership, flexible labour market and weak cooperation link between businesses, in contrast to CME, which is characterised by capital markets with low activity, ownership concentration, rigid labour market, and strong inter-firm cooperation. According to the Anglo-Saxon corporate governance system, LME firms may adopt voluntarily policies and practices based on social and environmental issues (Khanna and Palepu, 2006) since the participation of stakeholders are not strongly institutionalised. Contrary to this, companies operating in CME may adopt many implicit forms of corporate social responsibility such as environmental issues, being stronger in the adoption of minimum standards of corporate social responsibility (Jackson and Apostolakou, 2010). In line with above arguments, Hummel *et al.* (2017) find that in LME there is relatively less regulation on corporate social responsibility practices such as environmental disclosure, but firms are more engaged with the disclosure of social and environmental information, while CME countries have more environmental regulations, but the reporting of social and environmental issues is limited. It can, therefore, be assumed that companies located in liberal market economies are more likely to disclose corporate social responsibility information such as environmental

matters than companies located in coordinated market economies. Therefore, we propose the following hypothesis:

***Hypothesis 1:** Firms domiciled in countries with liberal market economies are positively associated with environmental reporting.*

## **2.2. Developed countries**

Developing countries in comparison to developed countries may not disclose environmental information since society in these countries is, in general, less strict in the demand of this information and are less informed. Additionally, as Tsang (1998) evidences, the increase in the level of CSR disclosure in developing countries such as Singapore is due to the presence of several big multinationals firms from developed countries operating in these developing countries. Past literature focused on developing countries shows a decrease in environmental reporting (De Villers *et al.*, 2006) because the expectations over the time have changed (Lindblom, 1994). On the other hand, Yu et al. (in press) show that the disclosure of environmental information is high in countries where the level of economic development is high, due to higher levels of resources and greater awareness of social and environmental problems.

In this respect, Dögl and Behnam (2015) argue that in a study carried out by the Press Freedom Index 2011/12, several differences are found in environmental matters between Germany or the USA as developed countries compared to other less developed countries such as India, which occupies a Rank of 131 with respect to Germany with the position 16 and USA 47. This can be due to the fact that in these developed countries, stakeholders' firms are more sensitive to corporate environmental practices.

Preceding empirical research (Gnyawali, 1996; Husted, 2005) also supports the view that economic development is a relevant driver for increasing environmental disclosure. In this regard, Gnyawali (1996) finds that rich societies tend to demand firms more social and environmentally responsible performance because people in these societies are better informed. Yu et al. (in press) also report that in countries with a high level of economic development, namely, developed countries, firms are more likely to disclose environmental information. These authors argue that their findings were expected because as other scholars evidence (Gnyawali, 1996; Husted, 2005), low economic development contributes to the environmental degradation. According to stakeholder perspective, in developed market economies it is more likely to disclose environmental information since this information is more relevant for stakeholders to make relevant decisions related to social and financial

issues. Firms provide environmental and specific information, which is more sensible for stakeholders, but in addition, as Aldrugi and Abdo (2014) find, companies report environmental information because they have many other concerns, including reputation, legal requirements and public pressures. Thus, the hypothesis proposed is the following:

***Hypothesis 2:** Firms domiciled in countries with developed market economies are positively associated with environmental reporting.*

### **2.3. Board Structure**

There are two prevalent board structures, one-tier board or unitary model, and two-tier board or dual model (supervisory and management board are separated). One-tier boards are composed by both executive and non-executive directors and CEO duality is possible. In contrast, two-tier boards are characterised by independent management and supervisory boards (Choudhur, 2017) and CEO duality cannot take place. Supervisory boards are composed by non-executive or outside directors, whose functions are based on advising and monitoring management behaviour. On the other hand, management boards are integrated by executive directors, whose activities are focused on managing daily firms. Thus, a two-tier board structure will be a better system than a one-tier board structure because all its board members are non-executive. This allows them to be more objective and more independent in monitoring and controlling the performance of executive managers.

In one-tier board system, corporate boards are considered the highest governing body, whose main functions are the establishment of company's policies and make important strategic decision, among other things. In this regard, in a one-tier board system, boards can be made up by both executive and non-executive members. Boards represent shareholders and their directors, mainly non-executive, will have to monitor behaviours, decisions and policies of management team, which have to be in line with shareholders and stakeholders' expectations (Dunn and Sainty, 2009). However, the credibility, independence and objectivity of executive directors when monitoring managers may be challenged since they may be also part of the management team (Ahmad *et al.*, 2017). Consequently, independent directors lose the ability to monitor managers' behaviour and the decision making process because independent and executive directors share the same board (Block and Gerstner, 2016) and, accordingly, the latter might control and influence all decisions made by independent directors. Thus, in one-tier system it is more difficult to find ways for guaranteeing that a certain number of board members are independent and, thereby, it is more likely that members in one-tier board structures discourage the reporting of environmental information.

On the other hand, other authors such as Calza et al. (2017) show that the presence of a two-tier board increases the environmental competences of the different directors, improving the commitment of companies with environmental issues compared to those that adopt a one-tier board system. Jaffar et al. (2013) suggest that it is expected a positive association between a two-tier board structure and voluntary disclosure such as environmental reporting, because in these board systems all board directors are non-executive. These board members may perform their duties more independent, objective and effectively because they are not involved with managerial tasks and cannot hold executive positions. Thus, they might encourage the reporting of environmental information and, accordingly, agency cost may be mitigated.

Therefore, according to previous arguments, it seems that a two-tier board structure is more likely to encourage environmental reporting than a one-tier board system. Hence, we put forward the following hypothesis:

***Hypothesis 3:** Firms domiciled in countries with one-tier boards are negatively associated with environmental reporting.*

### **3. Empirical Design**

#### **3.1. Sample**

The sample of this study consists of 16,687 firm-year observations companies from 2005 to 2015 (both inclusive) belonging to 39 different countries (Australia, Austria, Belgium, Bermuda, Brazil, Canada, Chile, China, Czech Republic, Denmark, Egypt, Finland, France, Germany, Greece, Hong Kong, India, Ireland, Isle of Man, Israel, Italy, Japan, Jersey, Luxembourg, Macau, Mexico, Netherlands, New Zealand, Norway, Papua New, Portugal, Russia, South Africa, Spain, Sweden, Switzerland, Thailand, United Kingdom and United States). We collected all information about our variables from Thomson Reuters database, which provides corporate governance, economic and financial information. We have removed firms from financial sector because they comply with special accounting rules, which make more difficult the comparison of their financial statements with those of non-financial firms. Additionally, we have also removed that firms for which all data was not available. Therefore, our final sample consists of 13,100 international firms, building an unbalanced panel data sample, which is as consistent and reliable as balanced panel data (Arellano, 2003).

Table 1 offers the number of observations by country as well as their percentages over the total sample. As can be seen from Table 1, United States is the country with the highest representation in the sample (27.58%), followed by Japan (13.48%), United Kingdom

(9.19%) and Canada (8.82%), while Isle of Man is the country with the lowest representation (0.008%).

<Insert Table 1 about here>

Table 2 provides the 9 sectors in which our sample is divided. We have used the TRBC economic classification provided by Thomson Reuters. As can be seen in Table 2, more than 21.34% of the analysed companies fit into industrial sector, 18.85% and 14.08% represent consumer cyclical and basic materials sectors, respectively. The sector with less representation is Telecommunications services sector with 3.95%.

<Insert Table 2 about here>

### **3.2. Variables**

Environmental disclosure (ED\_SCORE) is our dependent variable. Past literature has created different types of indexes for measuring it. For example, Hossain et al. (2006) take into account 18 items, Iatridis (2013) considers 95 items and Helfaya and Moussa (2017) 32 items, among others. In line with these authors, we have calculated our dependent variable as the addition of several items concerning environmental issues. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise. Our index consists of 54 environmental items disclosed by firms, which are classified into three environmental categories: (1) resource use; (2) emissions; (3) innovation. Environmental items in the category of resource use are: policy water efficiency, policy energy efficiency, policy environment supply chain, renewable energy use, green buildings, among others. In the classification of emissions have been considered, among others, policy emissions, targets emissions, biodiversity impact reduction, emissions trading, climate change commercial risks opportunities, particulate matter emission reduction and waste reduction total, while in innovation the following items have been examined: environmental products, eco-design products, noise reduction, hybrid vehicles, environmental project financing, product environmental responsible use, renewable clean energy products and water technologies.

We have used three different independent variables. Firstly, we define Liberal Market Economy as LME and it is measured as a dummy variable that takes the value 1 if the country operates in a liberal market economy and 0, if the country operates in a coordinated market economy (Hall and Soskice, 2001; Hall and Soskice, 2006; Gallego-Álvarez and Quina-Custodio, 2017). The second independent variable represents if the country is a developed or developing country and it is labelled as DEVEP. This variable is calculated as a dummy variable that takes the value 1 if the firm operates in a developed country and 0, if the firm operates in a developing or emerging country. Finally, we also use board structure, defined as

BOARD\_STRUCTURE, and it is calculated as a dummy variable that takes the value 1 if the company has a one-tier board structure and 0, if the company has a two-tier board structure, in line with Calza et al. (2017).

This analysis also includes several control variables representing independent directors, board size, boards meetings, CEO duality, firm size, profitability, leverage, CSR committees and activity sector. Independent directors (INDEP\_MEMBERS) are measured as the ratio between the total number of independent directors on boards and the total number of directors on boards (Iatridis, 2013; Calza *et al.*, 2017). We also control for board size (BSIZE), calculated as the total number of directors on boards (Calza *et al.*, 2017). Activity of corporate boards is defined as BMEET and it is calculated as the numbers of meetings held by boards each year (Pucheta-Martínez and Chiva-Ortells, in press). Regarding CEO duality (CEODUALITY), it is measured as a dummy variable that equals the value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise, in line with Helfaya and Moussa (2017). Firm size is denoted as SIZE and it is measured as the log of total sales (Iatridis, 2013; Gallego-Álvarez et al., 2017). The variable return on assets is also used, denoted as ROA and calculated as the operate income before interests and taxes over total assets (Iatridis, 2013). We also control for leverage of the company, defined as LEV. It is calculated as the ratio of book value of debt over total assets, in line with Iatridis (2013). CSR committee is also controlled and is defined as CSR\_COMMT. It is measured as a dummy variable that equals the value 1 if firms have a Corporate Social Responsibility Committee and 0, otherwise (Helfaya and Moussa, 2017). To measure activity sector, we have used the TRBC economic classification provided by Thomson Reuters (Gallego-Álvarez and Quina-Custodio, 2017; Yu et al., in press), which considers nine sectors: basic materials, consumer cyclical, consumer non-cyclical, energy, healthcare, industrial, technology, telecommunications services and utilities. This variable is denoted by SECTOR and is measured as a dummy variable that takes the value 1 if the firm operates in the sectors analysed and 0, otherwise. Finally, we also control for year effects, YEAR<sub>t</sub>, using a dummy variable where t represents the years of the sample. In Table 3, we present the summary of all the variables used.

<Insert Table 3 about here>

Thus, we develop the following empirical model to test our hypotheses:

$$ED\_SCORE_{it} = \beta_0 + \beta_1 LME_{it} + \beta_2 DEVEP_{it} + \beta_3 BOARD\_STRUCTURE_{it} + \beta_4 INDEP\_MEMBERS_{it} + \beta_5 BSIZE_{it} + \beta_6 BMEET_{it} + \beta_7 CEODUALITY_{it} + \beta_8 SIZE_{it} + \beta_9 ROA_{it} + \beta_{10} LEV_{it} + \beta_{11} CSR\_COMMT_{it} + \sum_{k=12}^{20} \beta_k SECTOR_{it} +$$

$$\sum_{t=21}^{31} \beta_t \text{YEAR}_t + \eta_i + \mu_{it}$$

where  $\eta_i$  represents constant and non-observables characteristics of firms potentially related to environmental disclosure (the unobservable heterogeneity) and  $\mu_{it}$  is the error term. The empirical model has been estimated using a Tobit regression panel data. This methodology is used when the dependent variable is left- and right-side censored. In our research, this variable ranges between 0 and 54, which is the number of items used to construct the environmental disclosure index.

## **4. Results and Discussion**

### **4.1. Descriptive statistics**

Table 4 shows descriptive statistics of our variables. We find that firms disclose, on average, 12.87 items out of 54. With respect to the variables that represent LME and DEVEP, the average value is 89.13 % and 89.21% respectively. Thus, 89.13% of the firms of our sample operate in liberal market economies and 89.21% in developed economies. Furthermore, the variable board structure (BOARD\_STRUCTURE) shows, on average, that 71.85% of the sample boards have a one-tier board. The ROA is, on average, 6.44%, board size (BSIZE) is 10.91 members, board meetings (BMEET) are 9.42, CEO duality (CEODUALITY) is 29.93%, firm size (SIZE) is 9.64 and leverage (LEV) is 12.90%. We also find that, on average, 58.91% of firms have a CSR committee (CSRC) and the proportion of independent directors (INDEP\_MEMBERS) on boards is, on average, 63.33%.

<Insert Table 4 about here>

Table 5 presents the correlations matrix for the variables used in our research. As appreciated in Table 5, none of the coefficients is higher than 0.8, in line with Ramón-Llorens et al. (2018), who come to the same conclusion. Hence, multicollinearity does not bias the coefficients of our model and, accordingly, it is not a concern in our research.

<Insert Table 5 about here>

### **4.2. Multivariate Regression Analyses**

Table 6 provides the results obtained for the three models built in order to test our three hypotheses.

<Insert Table 6 about here>

In Model 1, the variable LME has a significant and positive sign, as expected. Hence, the hypothesis 1 cannot be rejected. Our evidence suggests that firms operating in liberal market economies disclose more environmental information than companies operating in coordinated market economies, consistent with Jackson and Apostolakou (2010) and Hummel *et al.* (2017), who also provide this evidence. Furthermore, authors such as Favotto *et al.* (2016) come to the same conclusion for a research carried out in companies of several countries: USA, Germany, Switzerland and the Netherlands. The authors find that firms operating in LME countries disclose more environmental information, while companies operating in CME countries report more in the social fields of labour and human rights.

This could be explained because in liberal market economies, governments endorse less environmental laws, firms commit itself, and society fulfil environmental recommendations and principles since the participation of stakeholders are not strongly institutionalised. In this regard, Hall and Gingerich (2009) argue that firms located in LME countries generally receive financing from large capital markets and these markets have typically institutionalized strong disclosure requirements to facilitate contracting (La Porta *et al.*, 2006), which generally indicates a greater appreciation of the information disclosed by firms operating in LME countries. As the stock market is the most important source of capital, companies must provide a high degree of transparency and accountability to shareholders and investors (Crane and Matten, 2004).

In Model 2, the results show a significant and positive relationship between DEVEP and ED\_SCORE, as predicted. This suggests that companies operating in developed countries disclose more environmental information than firms operating in an emerging country or developing country. Thus, the hypothesis 2 is also confirmed. This result is consistent with prior studies (Bhattacharyya and Cummings, 2014; Wei and Wang, 2016). Our evidence also supports the premise that firms located in developed countries are vulnerable to stakeholders' pressures, which are satisfied by reporting more specific environmental information. The results obtained are also in line with Dögl and Behnam (2015), who find that in developed countries the company's stakeholders are more sensitive to corporate environmental practices.

In Model 3, the results find that board structure is negative and significantly associated with environmental reporting, thus confirming the third hypothesis. Therefore, companies with a one-tier board structure are less likely to disclose environmental information. A possible explanation is that when all board members have the same tasks and responsibilities, outside directors are most likely to fail to carry out their monitory functions correctly (Ahmad *et al.*, 2017). Countries under a two-tier board system are more likely to orientate firms



toward stakeholders and, therefore, these firms will tend to report more environmental information. Calza et al. (2017) also support that the presence of a two-tier board seems to increase the environmental competences of the different directors, improving the commitment of companies with environmental issues in comparison with those that adopt a one-tier board system.

Regarding control variables, board size, firm size, CSR committees and telecommunication services present a positive and statistically sign in all models. The proportion of independent directors provides a negative and significant coefficient for Models 1 and 2. Return on assets is also negative and statistically significant in the three models. BMEET presents a negative and significant coefficient only for Model 3, as predicted by Pucheta-Martínez and Chiva-Ortells (in press). The remainder of control variables are insignificant.

In this research, it is possible that endogeneity concerns take place and, accordingly, we have to check if these concerns exist. We wonder whether firms operating in LME countries, in developed countries and with a one-tier board structure affect environmental reporting, or, whether companies with a better environmental disclosure are located in LME countries, in developed countries and have a two-tier board system. This matter has been addressed by lagging the three independent variables and estimating the three models again. We provide the findings in Table 7, where it can be observed that they are consistent with the core results exhibited in our baseline models. Consequently, we can conclude that our models are free of endogeneity problems.

<Insert Table 7 about here>

## **5. Conclusions**

This paper aims to analyse whether the varieties of capitalism and board structure might have an impact on environmental disclosure. In this respect, institutional and stakeholder approaches are used to explore such association, which is examined by employing a sample of 13,100 international firms belonging to 39 countries.

The findings show that liberal and developed market economies are associated with environmental reporting, in line with Jackson and Apostolakou (2010) and Hummel *et al.* (2017). In liberal market economies policymakers tend to issue less laws and rules concerning environmental reporting, but companies are engaged with environmental issues. This finding suggests that legal requirements are not the most effective mechanism for encouraging a higher environmental reporting. Countries with a low level of rules focused on environmental issues are more likely to disclose environmental information. Furthermore, the level of

economic development of a country is also another factor influencing environmental disclosure. Our result is in line with Yu et al. (in press), who report that the disclosure of environmental information in developed countries is more relevant for stakeholders since it allows them to make decisions not only focused on social and environmental issues, but also financial decisions. Finally, one-tier board structure has a negative influence on environmental disclosure since this system reduces the objectivity and credibility of the directors when monitoring managerial team (Ahmad et al., 2017). Countries where firms have a two-tier structure tend to disclose more environmental information, since the supervisory board represent an effective mechanism for protecting environmental matters.

This paper has several implications. Firstly, this research shows that the institutional contexts where firms operate are determinants of the disclosure of environmental information. Particularly, our evidence reports that companies located in LME countries and in developed countries are more likely to disclose environmental information. The scarce regulation toward environmental issues in LME countries and, the economic development in developed countries may support the fact that companies in these types of countries are more engaged with environmental issues by reporting environmental information. Thus, firms operating in countries with strong regulation on environmental practices and low economic development should think about extending their business to LME and developed countries if these companies are sensitive toward environmental issues. Secondly, our results show that the type of board structures (one-tier or two-tier boards) is a factor to take into account when environmental disclosure is addressed. One-tier or two-tier board structures depend on the legal system of each country and firms with a two-tier board system tend to report more environmental information. Thus, stakeholders located in countries where two-tier board structures prevail will be more likely to receive environmental information and, therefore, there is a high probability that their needs and interests are satisfied. Thirdly, this paper may be of interest for regulatory bodies because our findings report that stricter regulations about environmental practices not necessarily result in better environmental actions such as the disclosure of environmental information. Maybe it would be more relevant that policymakers take actions in line with becoming aware firms, managers and other business actors on the relevance of reporting environmental issues. Fourthly, researchers should extend our research exploring the effect of other characteristics of different institutional contexts on environmental disclosure. Race, religion or gender diversity are demographic factors, which depend on the institutional context and, thereby, they merit our attention.

The findings of this study should be interpreted in light of certain limitations. It is possible that there are unknown factors that could affect our dependent variable, which it is possible that we have disregarded.

The authors observe some opportunities for future research. Firstly, scholars may extend the results of this study by exploring the factors impacting the quality of environmental information disclosed by listed firms. Secondly, it would be interesting to analyse if the existence of a sustainability committee could encourage firms to engage in socially responsible actions.

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**Table 1**  
**Number of observations by country**

	<b>Observations</b>	<b>Percentage</b>	<b>Cum.</b>
Australia	816	6.229	6.229
Austria	41	0.313	6.542
Belgium	97	0.740	7.282
Bermuda	15	0.115	7.397
Brazil	257	1.962	9.359
Canada	1,155	8.817	18.176
Chile	106	0.809	18.985
China	335	2.557	21.542
Czech Republic	8	0.061	21.603
Denmark	112	0.855	22.458
Egypt	22	0.168	22.626
Finland	142	1.084	23.710
France	575	4.389	28.099
Germany	405	3.092	31.191
Greece	10	0.076	31.267
Hong Kong	126	0.962	32.229
India	170	1.298	33.527
Ireland;	174	1.328	34.855
Isle of Man	1	0.008	34.863
Israel	6	0.046	34.908
Italy	132	1.008	35.916
Japan	1,766	13.481	49.397
Jersey	20	0.153	49.550
Luxembourg	65	0.496	50.046

Macau	5	0.038	50.084
Mexico	122	0.931	51.015
Netherlan	220	1.679	52.695
New Zealand	53	0.405	53.099
Norway	70	0.534	53.634
Papua New	7	0.053	53.687
Portugal	29	0.221	53.908
Russia	190	1.450	55.359
South Africa	80	0.611	55.969
Spain	207	1.580	57.550
Sweden	259	1.977	59.527
Switzerland	389	2.969	62.496
Thailand	97	0.740	63.237
United Kingdom	1,204	9.191	72.427
United States	3,612	27.573	100
<b>Total</b>	<b>13,100</b>	<b>100</b>	

**Table 2**  
**Number of observations by activity sector**

<b>TRBC economic sector name</b>	<b>Number of observations</b>	<b>Percentage</b>	<b>Cum.</b>
Basic Materials	1,845	14.084	14.084
Consumer cyclical.	2,469	18.847	32.931
Consumer Non-Cyclical	1,293	9.870	42.802
Energy	1,310	10.000	52.802
Healthcare	1,016	7.756	60.557
Industrial	2,795	21.336	81.893
Technology	1,022	7.802	89.695
Telecommunications Services	518	3.954	93.649
Utilities	832	6.351	100
<b>Total</b>	<b>13,100</b>	<b>100</b>	

**Table 3**  
**Variable description**

<b>Variables</b>	<b>Description</b>
ED_SCORE	The aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise.
LME	Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy
DEVEP	Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in a developing country
BOARD_STRUCTURE	Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board
INDEP_MEMBERS	The ratio between the total number of independent directors on boards and the total number of directors on boards
BSIZE	The total number of directors on boards



BMEET	The numbers of meetings held by boards each year
CEODUALITY	Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise
SIZE	The log of total sales
ROA	Operate income before interests and taxes over total assets
LEV	Debt over total assets
CSR_COMMT	Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise
BASIC MATERIALS	Dummy variable: 1= Basic Materials; 0 = Otherwise
CONSUMER CYCLICALS	Dummy variable: 1= Consumer Cyclical; 0 = Otherwise
CONSUMER NON-CYCLICALS	Dummy variable: 1= Consumer Non-Cyclical; 0 = Otherwise
ENERGY	Dummy variable: 1= Energy; 0 = Otherwise
HEALTHCARE	Dummy variable: 1= Healthcare; 0 = Otherwise
INDUSTRIALS	Dummy variable: 1= Industrial; 0 = Otherwise
TECHNOLOGY	Dummy variable: 1= Technology; 0 = Otherwise
TELECOMMUNICATION SERVICES	Dummy variable: 1= Telecommunication Services; 0 = Otherwise
UTILITIES	Dummy variable: 1= Utilities; 0 = Otherwise

**Table 4**  
**Descriptive analysis**

Variable	Obs	Mean	Std. Dev.	P25	p50	P75
ED_SCORE	13,100	12.872	9.308	4.000	12.000	21.000
LME	13,100	89.129	38.129	1.000	1.000	1.000
DEVEP	13,100	89.205	31.032	1.000	1.000	1.000
BOARD_STRUCTURE	13,100	71.845	44.977	0.000	1.000	1.000
INDEP_MEMBERS	13,100	63.325	26.381	46.667	70.000	85.714
BFSIZE	13,100	10.905	3.561	9.000	10.000	13.000
BMEET	13,100	9.421	5.247	6.000	8.000	11.000
CEODUALITY	13,100	29.926	45.795	0.000	0.000	1.000
SIZE	13,100	9.643	1.479	9.394	9.806	10.241
ROA	13,100	6.439	8.446	2.764	5.575	9.584
LEV	13,100	12.900	217.720	2.661	5.723	10.779
CSR_COMMT	13,100	58.905	49.202	0.000	1.000	1.000
BASIC MATERIALS	13,100	14.085	34.788	0.000	0.000	0.000
CONSUMER CYCLICALS	13,100	18.848	39.112	0.000	0.000	0.000
CONSUMER NON-CYCLICALS	13,100	9.870	29.828	0.000	0.000	0.000
ENERGY	13,100	10.000	30.000	0.000	0.000	0.000
HEALTHCARE	13,100	7.756	26.749	0.000	0.000	0.000
INDUSTRIALS	13,100	21.337	40.971	0.000	0.000	0.000
TECHNOLOGY	13,100	7.802	26.821	0.000	0.000	0.000
TELECOMMUNICATION SERVICES	13,100	3.955	19.490	0.000	0.000	0.000
UTILITIES	13,100	6.344	24.376	0.000	0.000	0.000

Mean, standard deviation and percentiles. ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy

variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in a emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMM Tis the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC\_MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER\_CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER\_NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION\_SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise.

**Table 5**  
**Correlation Matrix**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)	
ED_SCORE (1)	1.000																					
LME (2)	0.062 ***	1.000																				
DEVEP (3)	0.063***	0.696***	1.000																			
BOARD_STRUCTURE (4)	-0.185***	0.011	0.013	1.000																		
INDEP_MEMBERS (5)	-0.022**	0.251***	0.249***	0.387***	1.000																	
BSIZE (6)	0.313***	-0.073***	-0.073***	-0.055***	-0.077***	1.000																
BMEET (7)	0.080***	-0.044***	-0.040***	-0.160***	-0.112***	-0.085***	1.000															
CEODUALITY (8)	0.017*	0.085***	0.089***	0.170***	0.192***	0.091***	-0.105***	1.000														
SIZE (9)	0.505***	-0.057***	-0.056***	-0.112***	0.041***	0.501***	0.046***	0.133***	1.000													
ROA (10)	-0.134***	-0.098***	-0.099***	0.210***	0.093***	-0.085***	-0.233***	0.023***	-0.199***	1.000												
LEV (11)	0.141***	-0.000	0.003	-0.076***	-0.013	0.174***	0.092***	0.024***	0.285**	-0.379***	1.000											
CSR_COMMT (12)	0.616***	0.051***	0.053***	-0.069***	0.011	0.184***	0.111***	-0.029***	0.289***	-0.131***	0.102***	1.000										
BASIC MATERIALS (13)	0.053***	-0.051***	-0.052***	-0.046***	0.000	-0.064***	0.013	-0.087***	-0.061***	-0.074***	-0.047***	0.085***	1.000									
CONSUMER CYCLICALS (14)	-0.053***	0.079***	0.078**	0.041***	-0.066***	-0.015*	-0.105***	0.011	-0.083***	0.030***	-0.033***	-0.049***	-0.195***	1.000								
CONSUMER NON-CYCLICALS (15)	0.025***	-0.023***	-0.024***	0.034***	-0.036***	0.063***	-0.020**	0.003	0.006	0.057***	0.045***	0.033***	-0.134***	-0.159***	1.000							
ENERGY (16)	-0.059***	-0.123***	-0.124***	0.087***	0.076**	-0.0169	0.010	0.012	0.093***	0.043***	-0.097***	0.001	-0.135***	-0.161***	-0.110***	1.000						
HEALTHCARE (17)	-0.064***	0.057***	0.057***	-0.003	0.087**	-0.074***	-0.016**	0.024***	-0.075***	0.087***	-0.091***	-0.046***	-0.117***	-0.139***	-0.096***	-0.097***	1.000					
INDUSTRIALS (18)	0.019**	0.071***	0.070***	-0.119***	-0.075***	0.038***	0.022**	0.013	0.002	-0.081***	0.131***	-0.011	-0.117***	-0.139***	-0.096***	-0.097***	-0.043***	1.000				
TECHNOLOGY (19)	0.013	0.046***	0.045***	0.026***	0.052***	-0.079***	0.006	0.023	-0.065***	0.103	-0.219***	-0.056***	-0.118***	-0.140***	-0.096***	-0.097***	-0.084***	-0.152***	1.000			
TELECOMMUNICATION SERVICES (20)	-0.014	-0.059***	-0.047***	-0.008	-0.024**	0.073***	0.090***	-0.012	0.105***	-0.009	0.113***	-0.013	-0.082***	-0.098***	-0.067***	-0.068***	-0.059	-0.106***	-0.059***	1.000		
UTILITIES (21)	0.087***	-0.060***	-0.061***	0.033***	0.041***	0.104***	0.064***	0.022**	0.164***	-0.132***	0.215***	0.054***	-0.105***	-0.125***	-0.086***	-0.087***	-0.076***	-0.136***	-0.076***	-0.053***	1.000	

Correlation matrix. ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrial sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01

**Table 6**  
**Multivariate analysis results**

<b>ED_SCORE</b>	<b>MODEL 1</b>	<b>MODEL 2</b>	<b>MODEL 3</b>
	<b>Coef.</b>	<b>Coef.</b>	<b>Coef.</b>
	<b>P&gt; t </b>	<b>P&gt; t </b>	<b>P&gt; t </b>
LME	3.969*** (0.000)		
DEVEP		4.001*** (0.000)	
BOARD_STRUCTURE			-1.848*** (0.000)
INDEP_MEMBERS	-0.009** (0.014)	-0.010** (0.014)	-0.005 (0.136)
BSIZE	0.212*** (0.000)	0.213*** (0.000)	0.209*** (0.000)
BMEET	-0.018 (0.140)	-0.019 (0.138)	-0.026** (0.036)
CEODUALITY	0.129 (0.340)	0.130 (0.343)	0.209 (0.126)
SIZE	0.048* (0.082)	0.049* (0.081)	0.046* (0.094)
ROA	-0.011* (0.076)	-0.012* (0.076)	-0.011* (0.072)
LEV	0.000 (0.730)	0.000 (0.730)	0.000 (0.721)
CSR_COMMT	3.256*** (0.000)	3.257*** (0.000)	3.288*** (0.000)
BASIC MATERIALS	0.965 (0.454)	1.036 (0.422)	1.216 (0.343)
CONSUMER CYCLICALS	-0.957 (0.446)	-0.888 (0.479)	-0.351 (0.778)
CONSUMER NON-CYCLICALS	0.989 (0.461)	1.606 (0.430)	1.296 (0.332)
ENERGY	-1.694 (0.201)	-1.621 (0.221)	-1.535 (0.244)
HEALTHCARE	-1.807 (0.196)	-1.738 (0.213)	-1.298 (0.349)
INDUSTRIALS	0.999 (0.423)	1.067 (0.391)	1.331 (0.282)
TECHNOLOGY	0.631 (0.649)	0.699 (0.614)	1.238 (0.369)
TELECOMMUNICATION SERVICES	3.625** (0.013)	3.698** (0.011)	3.868*** (0.008)
N	13,100	13,100	13,100
Test statistic	19217.23***	19217.62***	19196.23***

ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01

**Table 7**  
**Estimates of the baseline models lagging the independent variables**

<b>ED_SCORE</b>	<b>MODEL 1</b>	<b>MODEL 2</b>	<b>MODEL 3</b>
	<b>Coef.</b>	<b>Coef.</b>	<b>Coef.</b>
	<b>P&gt; t </b>	<b>P&gt; t </b>	<b>P&gt; t </b>
LME <sub>-1</sub>	4.034*** (0.000)		
DEVEP <sub>-1</sub>		4.071*** (0.000)	
BOARD_STRUCTURE <sub>-1</sub>			-1.740*** (0.000)
INDEP_MEMBERS	-0.013*** (0.001)	-0.013*** (0.000)	-0.009** (0.027)
BSIZE	0.194*** (0.000)	0.194*** (0.000)	0.191*** (0.000)
BMEET	-0.020 (0.127)	-0.020 (0.125)	-0.029** (0.030)
CEODUALITY	0.107 (0.442)	0.106 (0.445)	0.167 (0.229)
SIZE	0.030 (0.319)	0.029 (0.318)	0.029 (0.325)
ROA	-0.012* (0.065)	-0.012* (0.065)	-0.013** (0.048)
LEV	0.000 (0.591)	0.000 (0.591)	0.000 (0.579)
CSR_COMMT	3.398*** (0.000)	3.397*** (0.000)	3.416*** (0.000)
BASIC MATERIALS	0.849 (0.515)	0.927 (0.477)	1.064 (0.413)
CONSUMER CYCLICALS	-1.094 (0.389)	-1.020 (0.421)	-0.497 (0.694)
CONSUMER NON-CYCLICALS	1.053 (0.440)	1.129 (0.407)	1.392 (0.305)
ENERGY	-1.759 (0.189)	-1.680 (0.210)	-1.620 (0.225)
HEALTHCARE	-1.674 (0.237)	-1.599 (0.259)	-1.212 (0.390)
INDUSTRIALS	0.719 (0.569)	0.793 (0.529)	1.057 (0.400)
TECHNOLOGY	1.371 (0.331)	1.445 (0.305)	1.925 (0.170)
TELECOMMUNICATION SERVICES	3.340** (0.023)	3.418** (0.020)	3.555** (0.015)
N	13.100	13.100	13.100
Test statistic	12217.59***	12218.00***	12202.07***

ED\_SCORE is calculated as the aggregation of the 54 items considered. Each item will take the value 1 if the item considered is disclosed by the firm and 0, otherwise; LME is measured as Dummy variable equals value 1 if the country operates in a liberal market economy and 0 if the country operates in a coordinated market economy; DEVEP is calculated as Dummy variable equals value 1 if the firm operates in a developed country and 0 if the firm operates in an emerging country; BOARD\_STRUCTURE is determined as Dummy variable equals value 1 if the company has a one-tier board and 0 if the company has a two-tier board; INDEP\_MEMBERS is the ratio between the total number of independent directors on boards and the total number of directors on boards; BSIZE is the total number of directors on boards; BMEET is the numbers of meetings held by boards each year; CEODUALITY is the Dummy variable equals value 1 if the same person serves simultaneously as CEO and President of the board and 0, otherwise; SIZE is the log of total sales; ROA is operate income before interests and taxes over total assets; LEV is the debt over total assets; CSR\_COMMT is the Dummy variable equals value 1 if the firms have a Corporate Social Responsibility Committees and 0, otherwise; BASIC MATERIALS if the company operates in Basic Materials sector and 0, otherwise; CONSUMER CYCLICALS if the company operates in Consumer Cyclical sector and 0, otherwise; CONSUMER NON-CYCLICALS if the company operates in Consumer Non-Cyclical sector and 0, otherwise; ENERGY if the company operates in Energy sector and 0, otherwise; HEALTHCARE if the company operates in Healthcare sector and 0, otherwise; INDUSTRIALS if the company operates in Industrials sector and 0, otherwise; TECHNOLOGY if the company operates in Technology sector and 0, otherwise; TELECOMMUNICATION SERVICES if the company operates in Telecommunication Services sector and 0, otherwise; UTILITIES if the company operates in Utilities sector and 0, otherwise. \*p-value<0.1 \*\*p-value<0.05 \*\*\*p-value<0.01